

Directorate	Project Name	Programme	Division	Project Life Cycle	Contact	Output/ Outcome that this project is changing	Senior Responsible Owner (individual accountable for delivery of the change)	Start Date	End Date
PPP Trans	Business Architecture and Requirements	CDCTP	BASIT	Specialist Function	Huw Jones	Designing the Services to deliver the Programme Statistical design aligned to the ONS Enterprise Architecture	Iain Bell	Jan-20	Mar-23
PPP Trans	Testing Strategy and Implementation (TSI)	CDCTP	BASIT	Specialist Function	Stewart McBride	Ensuring all the products and elements are tested and that the end to end services are tested (as part of the build and test process) prior to the 2019 Collection Rehearsal and 2020 Processing Rehearsal; Development of test plans for capabilities outside the scope of the Collection and Processing Rehearsals	Iain Bell	Jan-20	Mar-23
PPP Trans	Admin Data Research for business Surveys.	CDCTP	BST	Feability	Kate Davies	Research into the viability of varying administrative sources for their use in the transformation of business statistics. This includes, but is not limited to, research into the following data sets: Companies House PDF's of Business Accounts. Corporation Tax Self Assessment	Iain Bell	Jan-19	Mar-23
PPP Trans	BST Future: Business prices and OGDs	CDCTP	BST	Pipeline	Kate Davies	Transformation of the data collection element of Business prices and OGD surveys	Iain Bell	Pipeline	n/a - project yet to start
PPP Trans	BST Future: Product Surveys	CDCTP	BST	Pipeline	Kate Davies	Transformation of the data collection element of product surveys	Iain Bell	Pipeline	n/a - project yet to start
PPP Trans	BST Future: Structural surveys (annual)	CDCTP	BST	Pipeline	Kate Davies	Transformation of the data collection element of Structural surveys	Iain Bell	Pipeline	n/a - project yet to start
PPP Trans	BST Future: Trade survey(s)	CDCTP	BST	Pipeline	Kate Davies	Further - Transformation of the data collection element of Trade surveys	Iain Bell	Pipeline	n/a - project yet to start
PPP Trans	Distributed Trades	CDCTP	BST	Project		Transformation of short term Business surveys The objective of this project is to transform the current Retail Sales Inquiry (RSI) output and the wholesale and motor trade elements of the Monthly Business Survey outputs into one Distributive Trades (DTrades) output. The integration of already existing admin data from HMRC will also feed into this output, meaning several pipelines need to be created to meet the objective. With this, new architecture will need to be built to complete the pipelines.	Iain Bell	Apr-17	Jan-21
PPP Trans	FDI Transformation	CDCTP	BST	Project	Kate Davies	Transformation of Foreign Direct Investment Statistics, to provide greater granularity, the ability to support trade talks and better understand sub-national trade	Iain Bell	Apr-19	Mar-21

PPP Trans	Financial Surveys Transformation (FST)	CDCTP	BST	Project		<p>The objective of this project is to deliver the data collection solutions and downstream systems for enhanced financial accounts. This is the current Level 0 milestone but, once confirmed, will be amended to state which surveys will be delivered.</p> <p>Financial Surveys Transformation, in collaboration with the Enhanced Financial Accounts Project (Economic Statistics Transformation Programme - ESTP) will deliver end-to-end transformation of the selected financial surveys to enhance financial accounts.</p> <p>The entire transformation, which includes both the ESTP and Business Statistics Transformation Division's work, will cover the entire end-to-end process, from sampling to the production of statistical outputs for use by the Sector Financial Accounts branches in SFABT.</p> <p>The scope of the Financial Surveys Transformation project for the Business Statistics Transformation Division (BSTD) is:</p> <ol style="list-style-type: none"> 1) To deliver data collection solution(s) for surveys in scope (TBC) (front end survey development) 2) To deliver a downstream system (back end received survey results) 	Iain Bell	Mar-19	Mar-23
PPP Trans	Full Transformation of Short Term Business Surveys	CDCTP	BST	Project	Kate Davies	Further Transformation of Short Term Business Surveys - This project will see the work done through DTrades extend across the economy, that is to cover all of the services sector, construction and production. As well as the rationalisation of Monthly Business Survey through the integration of VAT data, this project will integrate PAYE RTI data to remove all employment questions on business surveys relating to a count of jobs.	Iain Bell	Apr-20	Mar-22
PPP Trans	Moving Surveys Online	CDCTP	BST	Project	Mike Butcher	Moving Business surveys online, the objective of this project is to move all business survey collection to online moving away from the traditional paper based collection. The project has three milestones that are inline with the NSEG targets for this work, finishing with all surveys online in March 22.		Apr-16	Mar-23
PPP Trans	SBR / RDMF Discovery	CDCTP	BST	Project on Hold	Andrew Allen	Development of a statistical business register using new technology, methods, and new and existing administrative data sources to provide more opportunity from which business surveys can sample from. Project suspended in Jan 19		Jan-16	Mar-23
PPP Trans	Statistical Business Register	CDCTP	BST	Discovery	Andrew Allen	Discovery into the work needed to restart the development of a statistical business register that would provide the strategic capability for business surveys to sample from and a key part of the Reference Data Management Framework.		Jan-20	Apr-20
PPP Trans	1921 Census Digitisation	CDCTP	Census	Enabler	Jane Forrester	To produce a digital record of the 1921 Census questionnaires	Iain Bell	Jan-20	Feb-22
PPP Trans	Address	CDCTP	Census	Project	Jane Forrester	To deliver a high quality, comprehensive list of residential and communal establishment addresses fundamental to the planning of the 2021 Census and to develop an address management service to facilitate address resolution during live operations. The project will also conducting a desk based address resolution and field address check operation	Iain Bell	Jan-20	Jun-21
PPP Trans	Census Coverage Survey	CDCTP	Census	Project	Jane Forrester	To provide an end to end view of all the deliverables and associated activities involved in delivering the 2021 Census Coverage Survey (CCS) Operation. This will be achieved through work with the cross cutting design, development, test, service integration and operational management teams to enable the CCS to operationalise successfully and to meet the Design Goals.	Iain Bell	Jan-20	Jun-21

PPP Trans	Communal Establishments	CDCTP	Census	Project	Jane Forrester	To provide an end-to-end view of the activities, services and products required to successfully deliver the data collection of residents of Communal Establishments (CEs) and Special Population Groups (SPGs) for the 2021 Census to achieve the target response rate	Iain Bell	Jan-20	Jun-21
PPP Trans	Communications Campaign	CDCTP	Census	Project	Jane Forrester	The aim of the Campaign Project is to deliver products and capabilities to the Census programme that increase the willingness of the public to respond to and engage with the 2021 Census directly and online where possible without the need for intervention or follow up.	Iain Bell	Jan-20	Jun-21
PPP Trans	Data Processing	CDCTP	Census	Project	Jane Forrester	Operationalise the statistical design by developing the capability and business processes in conjunction with MDR and DST to clean, validate, code, match, edit and impute Census and CCS data	Iain Bell	Oct-17	Dec-23
PPP Trans	Engagement	CDCTP	Census	Project	Jane Forrester	Development of the strategies and materials for engaging with key stakeholders and the public to promote and support the 2019 Collection Rehearsal and 2021 Census	Iain Bell	Jan-20	Jun-21
PPP Trans	Household	CDCTP	Census	Project	Jane Forrester	To provide an end to end view of all the deliverables and associated activities involved in delivering the 2021 Household Census Collection. This will be achieved through work with the cross cutting design, development, test, service integration and operational management teams to enable the 2021 Household Census to operationalise successfully and to meet the Design Goals.	Iain Bell	Jan-20	Jun-21
PPP Trans	Materials	CDCTP	Census	Specialist Function	Jane Forrester	Delivery of materials to print and digital suppliers in time to meet logistical deadlines to enable the Census programme to run as expected Materials to be optimized to help reach target response and data accuracy rates Creation, assurance and delivery of all Wave of Contact materials to meet business and user need	Iain Bell	Jan-20	Jun-21
PPP Trans	Rehearsal Processing and Outputs	CDCTP	Census	Project	Jane Forrester	Managing the scope of the rehearsal and the plan for its delivery and ensuring that programme-wide requirements (e.g. training and test environments etc) are in place, and manage the evaluation	Iain Bell	Feb-20	Aug-20
PPP Trans	CDME/SRE Migration (Programme enabler) PMO assumption that this is the SRE to DAP migration.	CDCTP	Data Capability	Enabler	Frankie Kay	Migration away from DOS system to support Census	Iain Bell	MM/YY	MM/YY
PPP Trans	FSDR	CDCTP	DST	Enabler	Chris Penner	Field Staff Data Repository	Iain Bell	Apr-19	Aug-21

PPP Trans	FWMTG	CDCTP	DST	Enabler	Chris Penner	Field Work management tool gateway	Iain Bell	Jan-19	Aug-21
PPP Trans	Longitude Study	CDCTP	DST	Discovery	Jennie Dyer	Longitudinal Study Discovery work - Discovery (a roughly 6 week focused bit of work to decide what to d)	Iain Bell	Mar-20	Apr-20
PPP Trans	CDME/SRE Migration (Programme enabler) PMO assumption that this is the SRE to DAP migration.	CDCTP	DST	Enabler	Ruairidh MacLeod-Lyon	Migration away from DOS system to support Census	Iain Bell	Feb-20	Sep-20
PPP Trans	Contact Centre/assisted digital	CDCTP	DST	Enabler	Chris Penner	Contact centre and assisted digital integrations	Iain Bell	Jan-19	Aug-21
PPP Trans	DST Led: Field apps, lone worker, right to work (programme enabler)	CDCTP	DST	Enabler	Chris Penner	Field apps: Lone worker, right to work	Iain Bell	Jan-19	Sep-21
PPP Trans	DST Led: Field contact centre (programme enabler)	CDCTP	DST	Enabler	Chris Penner	Field Contact Centre	Iain Bell	Jan-19	Sep-21
PPP Trans	DST Led: field Devices	CDCTP	DST	Enabler	Confirm Operations-led	Field Devices	Iain Bell	Jan-20	Dec-21
PPP Trans	DST Led: Incident Management(programme enabler)	CDCTP	DST	Enabler	Chris Penner	Incident management	Iain Bell	Jan-20	Dec-21
PPP Trans	DST Led: Online questionnaire and authentication (EQ)(programme enabler)	CDCTP	DST	Enabler	Chris Penner	Questionnaire and authentication (EQ) authentication is Respondent home below not EQ	Iain Bell	Jan-18	Until the census closes, which has yet to be decided by the programme
PPP Trans	DST Led: Operational Management Information (Repository, dashboard)(programme enabler)	CDCTP	DST	Enabler	Chris Penner	Operational Management Information (Repository, dashboard)	Iain Bell	Jan-20	Dec-21
PPP Trans	DST Led: Processing Environment (Data Access Platform)(programme enabler)	CDCTP	DST	Enabler	Ruairidh MacLeod-Lyon	Processing environment (Data Access Platform)	Iain Bell	Dec-17	Dec-23
PPP Trans	DST Led: Respondent Home, Campaign website, online fulfillment, Respondent guidance, Response Management(programme enabler)	CDCTP	DST	Enabler	Chris Penner	Respondent Home, Campaign website, online fulfillment, Respondent guidance, Response Management	Iain Bell	Jan-19	Until the census closes, which has yet to be decided by the programme

PPP Trans	DST Led: Response Management(programme enabler)	CDCTP	DST	Enabler	Chris Penner	Response management	Iain Bell	Jan-19	Until the census closes, which has yet to be decided by the programme
PPP Trans	DST Led: Staff Self Help (website)(programme enabler)	CDCTP	DST	Enabler	Chris Penner	Staff Self Help (website)	Iain Bell	Jan-19	Sep-21
PPP Trans	Field Work Management Tool (FWMT)(programme enabler)	CDCTP	DST	Enabler	Chris Penner	Field Work Management Tool (to support Census and Social Survey)	Iain Bell	Jan-20	Jun-21
PPP Trans	Census Field Operations	CDCTP	Operations	Operation Service	Confirm Operations-led	Delivery of the Contracts and Business processes to support the Census and CCS Field Collection operation(s) (including Rehearsal)	Iain Bell	MM/YY	MM/YY
PPP Trans	Data Collection Services	CDCTP	Operations	Operation Service	Confirm Operations-led	Coding and Paper Services – management of the contracts to deliver the printing, dispatch, receipt, capture and coding of paper questionnaires (including printing and dispatch of associated materials) Collection Support – management of the contracts and business processes to deliver the services to support members of the public during the Census operations Operational Support – provision of the services which underpin the Collection operation	Iain Bell	Jan-20	Dec-21
PPP Trans	DST Led: CFO field technology	CDCTP	Operations		Confirm Operations-led	CFO Field Technology	Iain Bell	Jan-20	Dec-21
PPP Trans	Operations	CDCTP	Operations	Operation Service	Confirm Operations-led	Ensuring that we are operationally ready to go live by independently assuring and reporting that all testing has been successfully completed and that everything is in place to run operations. Delivery of the operational processes and governance to manage the Census Rehearsal and 2021 Census including tested Operational Business Continuity Plans. Scope is from start of operations (Comms and recruitment) through to output production. Note: Census operation itself is considered short term BAU rather than an individual Project. It provides	Iain Bell	Jan-20	Dec-21
PPP Trans	Legislation (Census)	CDCTP	Policy	Specialist Function	Susan Mangles	Development and submission of the legislative artefacts and Programme policies to support the 2019 Rehearsal and 2021 Census and ensure programme complies with legislation (e.g. Statistics and Registration Service Act 2007) and statutory obligations (e.g. Equality Act 2010)	Iain Bell	Apr-19	Jul-20
PPP Trans	SDR: Census Statistical Design	CDCTP	SDR	Project	Jennie Dyer	Statistical Design is the stage of Census which creates processes and models to maximise opportunities for data collection, and to be able to use other data sources, to meet ONS critical success factors and makes Census data passed for processing statistically valid in order to meet National Statistics standards.	Iain Bell	Jan-16	Jun-23
PPP Trans	SDR: Outputs and Dissemination	CDCTP	SDR	Project	Jennie Dyer	The Outputs and Dissemination project is responsible for the production of quality assured 2021 Census Outputs and the integration of Administrative Data to improve data/statistical quality and expand the scope of data available for outputs. The project is also responsible for the dissemination of our data, outputs and analysis through the introduction of new, innovative tools that enhance the user experience.	Iain Bell	Apr-15	Mar-25

PPP Trans	SDR: Population and Migration Statistics Transformation	CDCTP	SDR	Project	Jennie Dyer	The Population and Migration Statistics Transformation project (PMST) has been established to transform the way that we produce our population and migration statistics. The key aim is to improve the quality of these statistics by putting administrative data at their core to better meet user needs. This work sits at the core of evidence required to deliver the National Statistician's recommendation on the future approach to Census and Population Statistics in England and Wales, due to be delivered by SDR in 2023. The project aims to deliver iterative development and	Iain Bell	Mar-19	Mar-24
PPP Trans	SDR: Social Statistics Admin First (SSAF)	CDCTP	SDR	Project	Jennie Dyer	The Social Statistics Admin First (SSAF) Project has been established to transform the way the Office for National Statistics (ONS) produces social statistics across a range of core topics (population/household characteristics) at the level of details and geographical disaggregation required by users, both within ONS and external to ONS.	Iain Bell	Apr-19	Mar-24
PPP Trans	Blaise 5	CDCTP	SST	Project	██████████ ██████████	To uplift all relevant social surveys and their associated Call Scheduler (OPN, IPS, NSW, LFS, HFS, FRS) to Blaise 5 by April 2021	Iain Bell	Apr-19	Apr-21
PPP Trans	CRIME	CDCTP	SST	Project	██████████ ██████████	Transforming the CRIME survey for England and Wales (paper to mixed mode) and to bring data collection in house Including) including planning and coordinating BAU Business change, delivery of support model, comms and training.	Iain Bell	Apr-19	Mar-20
PPP Trans	DAP Maturity Level that supports Social Survey	CDCTP	SST	Project	██████████ ██████████	Stage approach to increasing the capability of DAP for the benefit of Social Surveys.	Iain Bell	Apr-19	Feb-22
PPP Trans	Emerging Platforms Team	CDCTP	SST	Project	██████████ ██████████	Exploit the data management and processing capabilities built within the new Data Access Platform by moving social statistics and social survey production methods into the new platform.	Iain Bell	Apr-19	Mar-22
PPP Trans	Household Finance Survey (HFS)	CDCTP	SST	Project	██████████ ██████████	The aim of the project is to transform the existing range of current household financial surveys such that we develop a single standalone Household Finance Survey (HFS) capable of being integrated onto the new survey framework,) including planning and coordinating BAU Business change, delivery of support model, comms and training. This survey needs to adopt an 'admin data first' approach. It is unlikely that admin data will be able to address all of the needs of the HFS and any remedial requirements will be supplemented by a 'digital by default' mixed-	Iain Bell	Apr-19	Apr-22
PPP Trans	Labour Market Survey (LMS)	CDCTP	SST	Project	██████████ ██████████	The objective of the Labour Market Survey is to transform the current Labour Force Survey. The overall aim of the project is to deliver a new Integrated Survey Framework for any residual household data requirements not met by administrative data. This model will be part of the future ONS statistical system and will comprise of a new survey spine collecting residual Labour Market and Population Coverage data. Discrete questionnaire submodules will also be included on the Framework when necessary, and data collection will be on-line first with other modes of	Iain Bell	Apr-19	Oct-21
PPP Trans	Non-LMS	CDCTP	SST	Project	██████████ ██████████	Transforming Non-Labour Market Survey components of LFS (paper to mixed mode, admin data) including planning and coordinating BAU Business change, delivery of support model, comms and training	Iain Bell	Apr-19	Jul-22

PPP Trans	Opinions and Lifestyle Survey (OPN)	CDCTP	SST	Project	██████████ ██████████	The overall aim of the project is to deliver a mixed-mode Omnibus survey (multi-topic, multi-client) within the new Integrated Household Survey Framework. This new product, branded the Opinions survey (OPN), including planning and coordinating BAU Business change, delivery of support model, comms and training. It will be submodule of the integrated survey spine (collecting residual Labour Market and Population Coverage data). Data collection will be on-line first on the OPN with telephone only follow up where necessary.	Iain Bell	Apr-19	Mar-23
PPP Trans	Question and Questionnaire Design (QQD)	CDCTP	SST	Specialist Function	██████████ ██████████	Question and Questionnaire Design	Iain Bell	Apr-19	Mar-23
PPP Trans	Data Processing	CDCTP	SST (Processing)	Project	Ed Dunn	Operationalise the statistical design by developing the capability and business processes in conjunction with MDR and DST to clean, validate, code, match, edit and impute Census and CCS data	Iain Bell	Apr-19	Mar-23