

| Programme | Milestone Level | Milestone Long Name | Forecast Delivery Date |
|-----------|-----------------|--|------------------------|
| Census | 0 | Census Day 2021 | 21/03/2021 |
| SDR | 0 | Publication of Census based LA estimates | 30/03/2022 |
| Census | 0 | Assesment of Benefits of 2021 Census Published | 31/07/2023 |
| SDR | 0 | NS recommendation of the future approach to Census and Population Statistics | 29/12/2023 |
| BST | 0 | Rationalised and integrated online Retail Trade Survey | 31/10/2018 |
| SST | 0 | Launch of Integrated Survey Framework parallel run | 30/07/2020 |
| BST | 0 | Majority of remaining business surveys online | 01/04/2020 |
| BST | 0 | Integration of online financial business surveys | 30/03/2020 |
| BST | 0 | Transformation / integration/ rationalisation (as appropriate) of remaining business surveys | 01/04/2021 |
| SST | 0 | HFS first use of admin data and AddressBase | 30/04/2020 |
| BST | 0 | DECISION: Business Prices - Review future stages agreement for Economic Stats | 31/12/2019 |
| BST | 0 | Capability for full transformation of Short-term Business Surveys | 01/01/2020 |
| BST | 0 | Further expansion of online and rationalised business surveys | 29/03/2019 |
| BST | 0 | Rationalisation and integration of Structural Business Surveys | 04/01/2021 |
| SST | 0 | HFS second use of admin data and single HFS questionnaire instrument | 30/04/2021 |
| Census | 0 | Census Regulation in force | 26/06/2020 |
| SDR | 0 | Transformed Population and Migration Statistics System delivered | 30/06/2023 |
| Census | 0 | Census Processing and Outputs Rehearsal starts | 03/02/2020 |
| SST | 0 | Single HFS Processing system | 31/03/2022 |
| SST | 0 | HFS included in Integrated Survey Framework parallel run | 30/04/2022 |
| SST | 0 | Blaise 5 uplift complete | 30/04/2021 |

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| SST | 0 | Integrated Survey Framework Live | 29/07/2022 |
| SST | 0 | Automated Allocations deployed to Business as Usual (BAU) | 31/10/2021 |
| BST | 0 | Move 975,000 business surveys online | 01/04/2021 |
| BST | 0 | Move all business surveys online | 01/04/2022 |
| Census | 1 | Service Integration Assurance maturity Levels 2 and 3 achieved for census rehearsal | 30/08/2019 |
| Census | 1 | Completion of Assessment of supplier solutions and assurance of fit to High Level Design | 30/08/2019 |
| Census | 1 | External Assurance Review for Collection Rehearsal Go-No-Go | 30/08/2019 |
| Census | 1 | March 2020 Project Assessment Review | 31/03/2020 |
| Census | 1 | July 2021 Project Assessment Review | 30/07/2021 |
| Census | 1 | July Gateway Review 0 | 31/07/2020 |
| Census | 1 | Initial April/May 2021 Gateway Review 0 | |
| Census | 1 | Mid April/May Gateway Review 0 | 29/04/2022 |
| Census | 1 | Final April/May Gateway Review 0 | 15/05/2023 |
| Census | 1 | External methodological review panel 5 | 18/10/2019 |
| Census | 1 | External methodological review panel 6 | 23/03/2020 |
| Census | 1 | External methodological review panel 7 | 01/09/2020 |
| Census | 1 | External methodological review panel 8 | 01/03/2021 |
| Census | 1 | Census Order approval | 15/05/2020 |
| Census | 1 | Census Regulations(ENG) laid before Parliament | 01/06/2020 |
| Census | 1 | Census Regulations (Wal) Laid before National Assembly | 01/06/2020 |
| Census | 1 | Census Regs Ready for Parliamentary Approval Process | 13/04/2020 |
| Census | 1 | Internal draft evaluation of collection rehearsal | 30/01/2020 |

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| Census | 1 | Processing and Outputs rehearsal Go/ No Go Decision | 13/01/2020 |
| Census | 1 | Collection Rehearsal Evaluation Report ready for UKSA | 12/03/2020 |
| Census | 1 | Operational management services for Processing and Outputs Rehearsal Go Live | 15/01/2020 |
| Census | 1 | (RFRC) End2End Operational Readiness Testing for Processing and Outputs Rehearsal functionality complete | 20/01/2020 |
| Census | 1 | Operational Management support delivered for the Processing and Outputs Rehearsal | 15/06/2020 |
| Census | 1 | Data acquisitions ready for Collection Rehearsal and Processing and Outputs Rehearsal available in DAP (EAS.168) | 24/12/2019 |
| Census | 1 | Data Management (ingest, export, access and permissions) available (EAS.072,101,119) | 23/09/2019 |
| Census | 1 | Matching Proof of Concept papers delivered (EAS.075,077) | 01/05/2019 |
| Census | 1 | Design Clerical Matching process (Census-CCS)available (EAS.075) | 01/05/2019 |
| Census | 1 | Design Automated Matching process (Census-CCS) available (EAS.077) | 01/05/2019 |
| Census | 1 | Provision of data Ingest service available (EAS.072) | 23/09/2019 |
| Census | 1 | Provide Census with assurances that matching can be completed in the given window in 2021 (EAS.075) | 15/05/2020 |
| Census | 1 | Census-Census Matching process designed | 31/07/2019 |
| Census | 1 | Data Structuring & Structural Validation ready for Collection Rehearsal (EAS.073) | 23/09/2019 |
| Census | 1 | Geography Property listing maps for CCS | 24/09/2019 |
| Census | 1 | Geography area groupings for CCS Rehearsal | 19/09/2019 |
| Census | 1 | Geography area groupings for Census 2021 | 01/11/2020 |
| Census | 1 | DST - Requirements freeze for Collection Rehearsal | 03/06/2019 |
| Census | 1 | Data Processing environment for rehearsal | 27/11/2018 |
| Census | 1 | Data Capture Ingest System to DAP available | 15/04/2019 |
| Census | 1 | Secure Data export/extracts from DAP | 27/11/2018 |
| Census | 1 | Final eQ and authentication ready for Collection Rehearsal | 16/09/2019 |

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| Census | 1 | RM core for print file ready for Collection Rehearsal | 27/06/2019 |
| Census | 1 | Field and follow up tools - Build 2 | 27/11/2018 |
| Census | 1 | RM Core ready for Census Rehearsal | 07/10/2019 |
| Census | 1 | Field and Follow tolls ready for Census Rehearsal | 23/09/2019 |
| Census | 1 | FWMTG ready for Census Rehearsal | 23/09/2019 |
| Census | 1 | Address Index ready for Census Rehearsal | 03/09/2019 |
| Census | 1 | Census Integration ready for Census Rehearsal | 03/09/2019 |
| Census | 1 | RH ready for Census Rehearsal | 03/09/2019 |
| Census | 1 | Final date for delivery of census paper questionnaires to QM by PQRS supplier | 02/12/2019 |
| Census | 1 | Final date for delivery of Census paper and residual data from QM supplier | 20/12/2019 |
| Census | 1 | PQRS receipting finishes | 12/12/2019 |
| Census | 1 | Contact Centre closes for Collection Rehearsal | 11/12/2019 |
| Census | 1 | CCS SEL Public Contact Centre closes for Collection Rehearsal | 11/12/2019 |
| Census | 1 | Online Help closes fro Collection Rehearsal | 20/12/2019 |
| Census | 1 | Processing starts for Collection Rehearsal | 23/09/2019 |
| Census | 1 | Processing complete fro Collection Rehearsal inc CCS | 03/01/2020 |
| Census | 1 | Evaluation and reccommendations on Rehearsal Collection | 30/04/2020 |
| Census | 1 | Evaluation and reccommendation on Processing & Outputs Rehearsal | 10/08/2020 |
| Census | 1 | All security management plans with suppliers complete | 06/09/2019 |
| Census | 1 | All IT health checks inc cyber security checks with suppliers complete | 09/09/2019 |
| Census | 1 | Physical Security Checks with suppliers complete | 17/09/2019 |
| Census | 1 | Security reviews published externally | 16/09/2019 |

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| Census | 1 | Security reviews published internally | 02/09/2019 |
| Census | 1 | Design review for internal workstreams complete | 30/08/2019 |
| Census | 1 | IT Health checks including cyber security for internal workstreams complete | 01/01/2020 |
| Census | 1 | NCSC Data Access Platform technical review response | 30/06/2020 |
| Census | 1 | NCSC Incident Response and management review scope complete | 30/10/2019 |
| Census | 1 | NCSC incident response and management review start | 29/03/2019 |
| Census | 1 | NCSC Data Access Platform technical review response | 30/09/2019 |
| Census | 1 | Government Security Group Red Team technical testing response | 30/09/2019 |
| Census | 1 | Campaign Solutions Agency procurement packs approved by CAG (Gate 3) | 06/02/2020 |
| Census | 1 | ITT's issued for Campaign Solutions Agency | 10/02/2020 |
| Census | 1 | Issue volumes and design changes to suppliers | 14/02/2020 |
| Census | 1 | ITT's issued for Media Planning Agency | 24/02/2020 |
| Census | 1 | Suppliers return final costs | 15/04/2020 |
| Census | 1 | Quarterly Strategic Supply Chain Review to approve HMT submission | 27/02/2020 |
| Census | 1 | Submission to HMT | 10/03/2020 |
| Census | 1 | HMT approval point | 21/03/2020 |
| Census | 1 | Submission of PASS to Cabinet Office | 01/04/2020 |
| Census | 1 | Award of contract Campaign Solutions Agency | 15/05/2020 |
| Census | 1 | Award of contract Media Planning Agency | 04/05/2020 |
| Census | 1 | Operational Design & requirements finished and Blueprints signed off | 31/03/2020 |
| Census | 1 | All blueprints signed off at Design Auth Board (31/3/20) | 31/03/2020 |
| Census | 1 | Household Wave of Contact signed off (31/3/20) | 31/03/2020 |

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| Census | 1 | CE Wave of Contact signed off (31/3/20) | 31/03/2020 |
| Census | 1 | CCS Wave of Contact signed off (31/3/20) | 31/03/2020 |
| Census | 1 | Non-compilance Wave of Contact signed off | 01/05/2020 |
| Census | 1 | Decision on 2020 Address Check | 20/12/2019 |
| Census | 1 | Deliver English Paper Census questionnaires to Paper Services | 31/03/2020 |
| Census | 1 | Deliver Welsh Paper Census questionnaires to Paper Services | 30/04/2020 |
| Census | 1 | Deliver English paper CCS questionnaires to Paper Services for Print deadline | 28/02/2020 |
| Census | 1 | Deliver Welsh paper CCS questionnaires to Paper Services for print deadline | 28/02/2020 |
| Census | 1 | CCS paper questionnaires released to OU | 28/02/2020 |
| Census | 1 | Print Product matrix finalised and baselined as programme artefact(18/03/20) | 18/03/2020 |
| Census | 1 | Fulfilment product matrix finalised and baselined as programme artefact | 31/03/2020 |
| Census | 1 | Digital First ICL pack fully signed off | 29/05/2020 |
| Census | 1 | Paper First Initial Contact Pack fully signed off | 29/05/2020 |
| Census | 1 | Reminder Letters fully signed off | 29/05/2020 |
| Census | 1 | End of Contract Social Media Monitoring Runtime Collective t/a Brandwatch | 23/07/2020 |
| Census | 1 | Design Decision on Products to be fulfilled by RM | 30/12/2020 |
| Census | 1 | 'Public Awareness' Comms - Census Day 6 weeks | 07/02/2021 |
| Census | 1 | Targeted comms to universities 10/02 | 10/02/2021 |
| Census | 1 | 'Public Awareness ' Comms - 'You will get your access code soon' | 18/02/2021 |
| Census | 1 | 'Call to Action' Comms 1/3 | 01/03/2021 |
| Census | 1 | 'Call to Action' Comms | 08/03/2021 |
| Census | 1 | 'Call to Action' Comms - 'Mandatory - just do it | 21/03/2021 |

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| Census | 1 | Local Authority Milestone 8: Target Census 2021 campaign Key Population Groups provided to Partnerships Team in order to populate the LA | 27/03/2020 |
| Census | 1 | LA Milestone 1: Programme plan timetable for Census 2021 presented to LA Operational Management Group | Fri 31/01/20 |
| Census | 1 | LA Milestone 2: Write to LA chief executives regarding addressing needs | Fri 28/02/20 |
| Census | 1 | LA Milestone 3: February newsletter sent to Local Authorities, detailing the what, why and when we need input from LAs to support the 2021 Census | Fri 28/02/20 |
| Census | 1 | LA Milestone 4: Detailed description on address process and delivery dates provided to Partnerships Team | Wed 26/02/20 |
| Census | 1 | LA Milestone 10: Overview of staffing roles, numbers and dates provided to Partnerships Team (estimates) | Tue 31/03/20 |
| Census | 1 | LA Milestone 11: Process agreed for dissemination of Census field job information to LAs | Fri 28/02/20 |
| Census | 1 | LA Milestone 15: Information on the contents of the LA toolkit provided to Partnerships Team | Fri 28/02/20 |
| Census | 1 | LA Milestone 18: Overview of field operation support requirements provided to Partnerships Team | Tue 31/03/20 |
| Census | 1 | LA Milestone 20: Detailed design information provided to Partnerships Team | Fri 05/06/20 |
| Census | 1 | LA Milestone 6: ONS statistical data on area, population and community at LA level provided to the Partnerships Team (to be included in the LA guide) | Fri 05/06/20 |
| Census | 1 | LA Milestone 7: Specification of support needed from LAs included in the LA guide | Fri 05/06/20 |
| Census | 1 | LA Milestone 9: Contact names sought, collected and collated from LAs to aid delivery of community profiling and engagement | Wed 30/09/20 |
| Census | 1 | LA Milestone 10(a): Final staffing roles, numbers and dates of field staff provided to the Partnerships Team | Fri 05/06/20 |
| Census | 1 | LA Milestone 14: Overview of opening provided to Partnerships Team, including the location of AD centres, (to be included in the LA guide and shared with LAs regarding the sub-contracting) | Fri 05/06/20 |
| Census | 1 | LA Milestone 14: Overview of opening provided to Partnerships Team, including the location of AD centres, (to be included in the LA guide and shared with LAs regarding the sub-contracting) | Fri 05/06/20 |
| Census | 1 | LA Milestone 16: Overview of comms campaign provided to Partnerships Team (to be included in the LA guide) | Fri 05/06/20 |
| Census | 1 | LA Milestone 17: LA toolkit communicated to LAs | Wed 02/09/20 |
| Census | 1 | LA Milestone 19: LA assistance acquired for the support requirements included in the LA guide | Fri 05/06/20 |
| Census | 1 | 80% of LAs to have the CLMs and ACLMs in place | Wed 30/09/20 |
| Census | 1 | Issue of LA Guide to all Local Authorities – Operational Date | Mon 03/08/20 |
| Census | 1 | RMT HQ Engagement Team – Operational | Mon 08/06/20 |

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| Census | 1 | RMT HQ Engagement Team – Trained and in place | Fri 26/06/20 |
| Census | 1 | CEM specific role training delivered | Mon 10/08/20 |
| Census | 1 | CA specific role training delivered | Mon 14/09/20 |
| Census | 1 | Engagement with Top 50 Orgs complete | Mon 03/08/20 |
| Census | 1 | Engagement with all KPGs complete | Mon 03/08/20 |
| Census | 1 | 2021 Census Paper Questionnaires (ex CE1 & CE2) [in English] signed-off at PPP Transformation Board | 26/11/2019 |
| Census | 1 | 2021 Census Paper & EQ Questions & Response Options in Welsh signed-off by WLCQAG | 13/01/2020 |
| Census | 1 | 2021 Census Communal Establishment Paper Questionnaires (in English) signed-off at PPP Transformation Board | 19/12/2020 |
| Census | 1 | 2021 Census Paper Questionnaires in Welsh signed-off by WLCQAG | 31/03/2020 |
| Census | 1 | Design Decision on Front End Look ups | 31/01/2020 |
| Census | 1 | Publications QQD | 01/07/2020 |
| Census | 1 | 2021 CCS Paper Questionnaires (English) signed-off at PPP Transformation Board | 14/01/2020 |
| Census | 1 | 2021 CCS Paper Questionnaires (Welsh) signed-off by WLCQAG | 28/02/2020 |
| Census | 1 | Agree QQD requirements for Census EQ | 15/03/2020 |
| Census | 1 | Agree QQD requirements for CCS EQ | 25/03/2020 |
| Census | 1 | Content for England and Wales eQs stable and ready for translation | 30/04/2020 |
| Census | 1 | DST deliver all CCS eQ schemas/questionnaires | 30/04/2020 |
| Census | 1 | CSD: Detailed design for CE Address update process completed and signed off | 03/04/2020 |
| Census | 1 | Address Management: Design / blueprint completed (BAR) | Fri 28/02/20 |
| Census | 1 | Address Management: All requirements finalised (BAR) | Fri 27/03/20 |
| Census | 1 | DART: Desk based Address Resolution Team start (phase 1) - | Fri 06/03/20 |
| Census | 1 | DART - Technical Design Complete | Fri 27/03/20 |

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| Census | 1 | DART - Technical solution scaled to support Field Address Check | Fri 15/05/20 |
| Census | 1 | Address Frame: specification signed off by Design Authority | 03/04/2020 |
| Census | 1 | Address Frame creation process completed | Fri 27/03/20 |
| Census | 1 | Address Management Design Decision (Including clerical address resolution) | 31/12/2019 |
| Census | 1 | Delivery of Address Frame to Response Management | 02/11/2020 |
| Census | 1 | Address Index loaded and tested go live | 01/02/2021 |
| Census | 1 | Delivery of Updated Address Frame to Response Management | 01/02/2021 |
| Census | 1 | Clerical solution team start | 15/02/2021 |
| Census | 1 | Business Intelligence/Management Information system developed, tested and ready to support Early Live Services | 20/04/2020 |
| Census | 1 | Central Operations ready for Prepare & Aware Phase Early Services | 20/04/2020 |
| Census | 1 | Live support requirements model agreed for Census Processing (Date TBC) 01/06/20 | |
| Census | 1 | Operational Management support delivered for Address Check | 30/06/2020 |
| Census | 1 | Comms input into info comms contingencies for go-live | 01/10/2020 |
| Census | 1 | Full Operational Management support delivered for all services | 31/01/2021 |
| Census | 1 | CCS field operations ends | 11/12/2019 |
| Census | 1 | Evaluation of Self Help Facility Starts | 06/01/2020 |
| Census | 1 | End of Contract Census Self Help Facility, Worth Internet Systems | 05/05/2020 |
| Census | 1 | Go Live for 2021 Census (Self-Help) | 03/07/2020 |
| Census | 1 | Address Check: Design Decision Completed | 13/03/2020 |
| Census | 1 | Address Check: Trial Starts | Mon 13/04/20 |
| Census | 1 | Address Check: Trial Ends | Fri 15/05/20 |
| Census | 1 | CE's Online Scope Design Decision | 31/01/2020 |

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| Census | 1 | Bulk of Regional Management Team starts | 01/06/2020 |
| Census | 1 | Field Operations start for 2021 | 01/08/2020 |
| Census | 1 | Field staff inductions commence | 03/08/2020 |
| Census | 1 | Field Support Staff Contact Centre Live | 08/07/2020 |
| Census | 1 | Address check starts (Operations Start) | 08/07/2020 |
| Census | 1 | Address check ends | 23/09/2020 |
| Census | 1 | 2021 HQ team in place and ready to go live | 01/02/2021 |
| Census | 1 | 2021 Regional Management Team in place and ready to go live | 01/02/2021 |
| Census | 1 | Collection starts (CEs) | 17/02/2021 |
| Census | 1 | Follow-up of non respondents starts (Household) | 23/03/2021 |
| Census | 1 | CE collection complete | 14/04/2021 |
| Census | 1 | Follow-up of non respondents ends (Household) | 29/04/2021 |
| Census | 1 | Field Operations complete 2021 | 03/09/2021 |
| Census | 1 | CCS Field Operations start | 05/05/2021 |
| Census | 1 | CCS Hand Delivery of Paper Questionnaires | 01/06/2021 |
| Census | 1 | CCS Field Operations Ends | 11/06/2021 |
| Census | 1 | CCS Self Response Starts | 02/06/2021 |
| Census | 1 | CCS Self Response Ends | 26/06/2021 |
| Census | 1 | Destruction of Field supplies starts (2019) | 13/01/2020 |
| Census | 1 | Operational Deliveries and replenishments starts | 03/08/2020 |
| Census | 1 | Start of deliver of printed materials to Logistics supplier | 01/11/2020 |
| Census | 1 | Non Technical supplies delivered into Logistics supplier | 30/11/2020 |

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| Census | 1 | Logistics Services Go Live | 30/11/2020 |
| Census | 1 | End of Contract Field Force Logistics and Replenishment (FFLR) Services, Granby Marketing Services Ltd | 31/01/2022 |
| Census | 1 | CE unit and CE SPG for FWMT (TBC) | 30/08/2019 |
| Census | 1 | End of Contract Field Work Management Tool, Total Mobile LTD | 31/12/2021 |
| Census | 1 | Devices sourced and built | 20/11/2020 |
| Census | 1 | All requirements for Phase 2 recruitment supplied to Adecco by CFPS (CFO - not on plan) | 30/03/2020 |
| Census | 1 | All requirements for Phase 3 recruitment supplied to Adecco by CFPS (CFO - not on plan) | 30/04/2020 |
| Census | 1 | Phase 1 Recruitment Start | 20/04/2020 |
| Census | 1 | Helpdesk for Recruitment Service Go live (CFO plan as 20/04/20) | 12/05/2020 |
| Census | 1 | Field Staff Training function ready for Census (RFC) | 01/04/2020 |
| Census | 1 | Phase 1 Recruitment Function Ready | 14/04/2020 |
| Census | 1 | Field Staff HR & H&S function ready for Census | 01/05/2020 |
| Census | 1 | Field Staff payroll function Ready for Census | 01/05/2020 |
| Census | 1 | Address Check roles trained & employed | 06/07/2020 |
| Census | 1 | Field Engagement roles trained & employed for Census | 03/08/2020 |
| Census | 1 | Adecco training deliverable – All trainers trained 2C | 06/11/2020 |
| Census | 1 | 2021 staff inductions complete and ready for operations | 01/02/2021 |
| Census | 1 | Field Operation roles trained & employed for Census | 01/02/2021 |
| Census | 1 | Field Operation roles trained & employed for Census | 03/03/2021 |
| Census | 1 | CCS Field roles trained & employed | 04/05/2021 |
| Census | 1 | End of Contract Census Field Force People Services Partner (CFFPSP) , Adecco UK Ltd | 17/12/2021 |
| Census | 1 | Non Compliance Design Decision | 01/05/2020 |

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| Census | 1 | Non-Compliance starts | 19/04/2021 |
| Census | 1 | Non-Compliance ends | 31/08/2021 |
| Census | 1 | Send initial contact letter print requests to Print and Post - DST (Date TBC) | 04/01/2021 |
| Census | 1 | Design decision products to be fulfilled by RM | 30/12/2019 |
| Census | 1 | Cases setup in RM for Census (E & W/NI) - DST | 20/01/2021 |
| Census | 1 | Digital Response and Fulfilment CE's go live - DST | 10/02/2021 |
| Census | 1 | Digital Response and Fulfilment HH go live - DST | 25/02/2021 |
| Census | 1 | Send initial contact questionnaire print requests to QM - DST | 28/02/2021 |
| Census | 1 | 2021 Census Address Frame delivered to DST | 01/03/2021 |
| Census | 1 | Send reminder letter 1 print requests to Print and Post - DST | no date given |
| Census | 1 | Send reminder letter 2 print requests to Print and Post - DST | 26/03/2021 |
| Census | 1 | Response operations ready to support CCS - DST | 01/04/2021 |
| Census | 1 | All CCS questionnaires available | 28/02/2020 |
| Census | 1 | Provide residual coding volumes to QM supplier | 20/03/2020 |
| Census | 1 | Provide final 2021 Census print requirements and volumes to QM | 20/03/2020 |
| Census | 1 | Send H1 Questionnaire PDF to Questionnaire Management supplier | 31/03/2020 |
| Census | 1 | All Census questionnaires available (including CCS) | 30/04/2020 |
| Census | 1 | Paper questionnaire return profile plan provided to QM | 31/03/2020 |
| Census | 1 | Indexes and clasifications to QM supplier | 11/05/2020 |
| Census | 1 | ONS give QM supplier authority to proceed to print questionnaires | 31/05/2020 |
| Census | 1 | Provide final 2021 Census print requirements and volumes to P+P | 20/03/2020 |
| Census | 1 | Final volumes of paper questionnaires and letters provided to suppliers | 31/03/2020 |

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| Census | 1 | Post Back Service go live | Mon 01/03/21 |
| Census | 1 | Initial Contact materials start to arrive with respondents | Mon 01/03/21 |
| Census | 1 | Reminder letters 1 arrive with respondents | Fri 26/03/21 |
| Census | 1 | Reminder letters 2 arrive with respondents | Thu 01/04/21 |
| Census | 1 | Reminder letters 3 arrive with respondents | Fri 09/04/21 |
| Census | 1 | PQRS receipting finishes | Thu 08/07/21 |
| Census | 1 | End of Contract Print and Post Out Services, HH Associates Limited | Thu 30/09/21 |
| Census | 1 | End of Contract Paper Questionnaire Return Service (PQRS), Royal Mail | Fri 31/12/21 |
| Census | 1 | Latest position on Assisted Digital provided to Local Authorities | Fri 31/01/20 |
| Census | 1 | Translation schedule delivered to Translation Supplier | Mon 23/03/20 |
| Census | 1 | Translation schedule delivered to Translation Supplier | Mon 23/03/20 |
| Census | 1 | Telephone capture eQ tested and delivered by DST | Tue 30/06/20 |
| Census | 1 | Contact centre Go Live | Mon 01/03/21 |
| Census | 1 | Telephone Capture Go Live | Mon 01/03/21 |
| Census | 1 | CCS contact centre go live | Mon 03/05/21 |
| Census | 1 | Contact centre Closes | Tue 01/06/21 |
| Census | 1 | Contact centre for CCS Closes | Fri 28/05/21 |
| Census | 1 | Telephone Capture Closes | Fri 28/05/21 |
| Census | 1 | End of Contract Public Contact Centre Services, Serco Group | Mon 20/12/21 |
| DST | 1 | Address Check: FWMT Technology Build & Test Complete (E2E test) | 15/05/2020 |
| Census | 1 | Alternative data sources (linked to reference data) structured and georeferenced delivered | 31/01/2020 |
| Census | 1 | Automatic coding & classification tool (SIC & SOC) integrated | 31/01/2020 |

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| Census | 1 | Processing Operational Processes ready | 03/02/2020 |
| Census | 1 | Final 2021 residual coding volumes available | 28/02/2020 |
| Census | 1 | Final specifications for all eQ and pQ data feeds created and delivered | 14/04/2020 |
| Census | 1 | Evaluation and Recommendation on Collection Rehearsal (pre -processing) approved | Thu 30/04/20 |
| Census | 1 | Evaluation and Recommendations on Processing and Outputs Rehearsal (statistical process) approved | 14/08/2020 |
| Census | 1 | Clerical Matching Assurance | Fri 15/05/20 |
| Census | 1 | Final signed-off specifications for the 2021 DVOs to be delivered by Outputs to Data Processing | Mon 01/06/20 |
| Census | 1 | Processing census operational design complete (including governance) | Mon 14/09/20 |
| Census | 1 | Processing ready for Census ORT | Mon 30/11/20 |
| Census | 1 | Income figures ready for inclusion if needed | Fri 01/10/21 |
| Census | 1 | Pre-Processing Tuning Starts | Sun 28/02/21 |
| Census | 1 | Pre-Processing Tuning Ends | Fri 30/04/21 |
| Census | 1 | Statistical Processes & Outputs Tuning Starts | Thu 01/04/21 |
| Census | 1 | Statistical Processes & Outputs Tuning Ends | Sat 31/07/21 |
| Census | 1 | Pre-Processes, Matching and Item Imputation starts | Sun 01/08/21 |
| Census | 1 | Pre-Processes, Matching and Item Imputation Ends | Tue 31/08/21 |
| Census | 1 | Estimation Starts | Sat 02/10/21 |
| Census | 1 | Estimation Ends | Thu 30/09/21 |
| Census | 1 | Census Final Statistical Run Starts | Thu 04/11/21 |
| Census | 1 | Census Final Statistical Run Ends | Sun 19/12/21 |
| Census | 1 | Dataset to outputs for first release | Fri 28/01/22 |
| SDR | 1 | CSD-Methodology Rehearsal Evaluation Challenge Day & Action Plan | Mon 02/03/20 |

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| SDR | 1 | Final design of Address Delta completed | Mon 31/03/20 |
| SDR | 1 | National Adjustment file (including admin data) to Estimation" complete and ready for use in Processing & Outputs Rehearsal | Mon 25/05/20 |
| SDR | 1 | Statistical design complete for Processing and Outputs Rehearsal | 10/01/2020 |
| SDR | 1 | Statistical Design for Census 2021 collection operation – maximising response strategy and volumetrics | 16/03/2020 |
| SDR | 1 | Statistical Design for Census 2021 collection operation complete | |
| SDR | 1 | Report on Role of Admin Data in 2021 Census published | Tue 01/09/20 |
| | 1 | Complete report on Playbook international challenge session | Wed 30/09/20 |
| SDR | 1 | Statistical Design for 2021 Census complete (published including contingencies) | Thu 01/10/20 |
| SDR | 1 | Sign off of governance for invocation of playbook in Census 2021 | Thu 31/12/20 |
| SDR | 1 | Recommendation to National Statistician for 1st release (Request to Proceed 1) | Wed 15/12/21 |
| SDR | 1 | Recommendation to National Statistician for 1st release (Request to Proceed 2 | Mon 31/01/22 |
| SDR | 1 | NS approval to use full census or contingency data set | Tue 31/05/22 |
| SDR | 1 | RCA/FPA tested and ready for 2021 Census | Wed 03/02/21 |
| SDR | 1 | Pilot CQS fieldwork complete | Sat 29/02/20 |
| SDR | 1 | Flexible Dissemination Tool for 2021 complete | 15/01/2021 |
| SDR | 1 | Produce Mock 1st release of Rehearsal Outputs and Pass to Digital Publishing for Interface Check | 10/07/2020 |
| SDR | 1 | Flexible table builder software delivered - final delivery of software for rehearsal activities | 30/04/2020 |
| SDR | 1 | Respond to OSR actionable findings | 14/05/2020 |
| SDR | 1 | Specify all Derived Variables and other Requirements for Processing | 30/09/2020 |
| SDR | 1 | Admin data-driven improvements to migration statistics (reference period TBC) | 31/12/2020 |
| SDR | 1 | Publish report on impact of adjusted migration statistics on population estimates | 31/12/2020 |